

Amy B. Zegart

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Education

Ph.D.	Political Science	Stanford University, 1996
M.A.	Political Science	Stanford University, 1993
A.B.	East Asian Studies	Harvard College, <i>magna cum laude</i> , 1989

Professional Experience

7/05-present	Associate Professor of Public Policy (with tenure), School of Public Affairs, University of California, Los Angeles
1/08-present	Visiting Fellow, Hoover Institution, Stanford University (appointment until January 2011)
9/07-9/08	Fellow, Burkle Center for International Relations, UCLA
7/99-6/05	Assistant Professor of Public Policy, School of Public Affairs, University of California, Los Angeles (includes two maternity leaves)
8/00-11/00	Foreign policy advisor, Bush-Cheney 2000 presidential campaign
9/96-2/99	Associate, McKinsey & Company management consulting (New York)
6/93-9/93	Clinton National Security Council staff (Asia Directorate)
9/90-6/91	Business Analyst, McKinsey & Company (New York)
9/89-9/91	Research Assistant, Barone Center on the Press, Politics, and Public Policy, Harvard John F. Kennedy School of Government (Project on press coverage of Chinese democracy movement)

Books

Spying Blind: The CIA, the FBI, and the Origins of 9/11 (Princeton University Press, 2007).

Flawed by Design: The Evolution of the CIA, JCS, and NSC (Stanford University Press, 1999).

Refereed Journal Publications

“9/11 and the FBI: The Organizational Roots of Failure,” *Intelligence and National Security*, Vol. 22, No. 2 (April 2007).

“9/11, the CIA, and the Organizational Roots of Failure,” *The International Journal of Intelligence and Counterintelligence*, Vol. 20, No. 1 (Spring 2007).

“Correspondence: How Intelligent is Intelligence Reform?” *International Security*, Vol. 30, No. 4 (Spring 2006).

“An Empirical Analysis of Failed Intelligence Reforms Before September 11th,” *Political Science Quarterly*, Vol. 121, No. 1 (Spring 2006).

“September 11 and the Adaptation Failure of U.S. Intelligence Agencies,” *International Security*, Vol. 29, No. 4 (Spring 2005).

“Blue Ribbons, Black Boxes: Toward a Better Understanding of Presidential Commissions,” *Presidential Studies Quarterly*, Vol. 35, No. 2 (June 2004).

“Running in Place: An Institutional Analysis of U.S. Nonproliferation Organization Since the Cold War,” *The Nonproliferation Review*, Vol. 10, No. 2 (Summer 2003).

Monographs and Book Chapters

“Agency Design and Development,” forthcoming in *Oxford Handbook on American Bureaucracy*, edited by Robert Durant, 2008.

“Policy Planning in the 21st Century: Why the Best is Not Yet to Come,” forthcoming in volume edited by Daniel Drezner, Brookings Institution Press, 2008.

“Cloaks, Daggers, and Ivory Towers: Why Academics Do Not Study U.S. Intelligence,” in Loch K. Johnson, ed., *Strategic Intelligence: Understanding the Hidden Side of Government*, vol. 1 (Praeger, 2007).

“Governance Challenges in Port Security: A Case Study of Emergency Response Capabilities at the Ports of Los Angeles and Long Beach,” with Matthew Hipp and Seth Jacobson, in Jon D. Haveman and Howard J. Shatz, eds., *Balancing Security and Trade: Securing the Nation’s Seaports* (San Francisco: Public Policy Institute of California, 2006).

“Port Security: Improving Emergency Response Capabilities at the Ports of Los Angeles and Long Beach,” with Matthew Hipp and Seth Jacobson, in Daniel Mitchell, ed., *California Policy Options 2005* (Los Angeles: the University of California, Los Angeles School of Public Affairs, Ralph and Goldy Lewis Center for Regional Policy Studies, December 2004).

“The Organization and Architecture of Non-proliferation: Understanding the Regime,” in Bernard Finel, Brian Finley, and Janne E. Nolan, eds., *Ultimate Security: Combating Weapons of Mass Destruction* (Washington, D. C.: The Century Foundation, 2003).

Turmoil at Tiananmen: A Study of U.S. Press Coverage of the Beijing Spring of 1989, with Michael Berlin, Akira Iriye, Benjamin Huang, Ross Terrill (Cambridge: John F. Kennedy School of Government, 1992).

Book Reviews

Richard Russell, *Sharpening Strategic Intelligence: Why the CIA Gets it Wrong and What Needs to be Done to Get it Right*, review for *Political Science Quarterly*, Vol. 122, No. 4 (Winter 2007-08).

Kenneth Kitts, *Presidential Commissions and National Security: The Politics of Damage Control*, review for *Political Science Quarterly*, Vol. 121, No. 4 (Winter 2006-2007).

Op-Eds

“The CIA’s license to fail,” *Los Angeles Times*, Sunday Current, September 23, 2007.

“Hill intelligence unreformed,” United Press International, August 30, 2007.

“Six years later, we’re still vulnerable,” *Los Angeles Times*, August 24, 2007.

“Our clueless intelligence system,” *The Washington Post*, Sunday Outlook, July 8, 2007.

“Universities must not ignore intelligence research,” *Chronicle of Higher Education*, July 3, 2007.

“The CIA’s Family Jewels,” *The Huffington Post*, June 28, 2007.

“Not so smart intelligence,” *Los Angeles Times*, September 17, 2006.

“Prepare for the next disaster, not the last one,” *The Baltimore Sun*, September 21, 2005.

“System, not just leaders, failed,” *Miami Herald*, September 19, 2005.

“CIA’s problems lie not just with individuals,” *Newsday*, September 11, 2005.

“How safe are we?” *Newsday*, September 12, 2004.

“Misguided measures in homeland security,” *The San Diego Union-Tribune*, September 10, 2004.

“The 911 hearings: A failure to focus the priorities,” *Newsday*, March 28, 2004.

“City Hall goes to war,” with Richard J. Riordan, *The New York Times*, July 5, 2002.

“Spy vs. spy: Two agencies, two turfs, and no communications,” *Newsday*, May 26, 2002.

Occasional Blogs

Daniel Drezner (www.danieldrezner.com/blog)

The New York Times (www.nytimes.com)

The Reality-Based Community (<http://www.samefacts.com/>)

The Volokh Conspiracy (<http://volokh.com/>)

The Washington Post (www.washingtonpost.com)

TPM Café (<http://tpmcafe.talkingpointsmemo.com/>)

Projects in Progress

“Organization Theory, Bureaucratic Politics, and Security,” International Studies Association Compendium Project, 2008.

“The Bush Administration’s Foreign Policy Legacy,” *The National Interest*, fall 2008.

“Theories Gone Wild: Congressional Oversight of U.S. Intelligence,” 2008-09.

“Foreign Policy Through the Garbage Can,” book project on organization theory and the politics of U.S. grand strategy.

Research Interests

Bureaucracy
International Relations Theory
Organization Theory
U.S. National Security

Awards and Honors

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| 2004 | Profiled in the <i>National Journal</i> as one of the top ten experts in U.S. intelligence |
| 2003 | Admitted to permanent membership, Council on Foreign Relations |
| 2003 | Public Policy Department’s Professor of the Year Award for excellence in teaching |
| 1997 | American Political Science Association’s Leonard D. White Award for best dissertation in public administration |
| 1992-95 | National Science Foundation doctoral fellowship |
| 1989-90 | Fulbright Scholar (Hong Kong) |
| 1987 | Harvard College Marshall Plan 40 th Anniversary Fellow |

Public Policy

- Testified before Senate Select Committee on Intelligence, August 18, 2004 and November 13, 2007.
- Advise federal, state, local officials about intelligence and homeland security issues, including: FBI, House and Senate Intelligence Committees, U.S. Coast Guard; Los Angeles City Council and Mayor’s Office, and New Jersey Office of Homeland Security.
- Member, Region I Homeland Security Advisory Council, Southern California’s premier public/private partnership organization for homeland security issues.
- Member, Los Angeles Mayor’s Homeland Security Advisory Board (2006-07).

Grants

2008-09	UCLA Faculty Senate Research Grant (\$5,000)
2007-08	UCLA Faculty Senate Research Grant (\$5,000)
2006-08	Teaching Innovation Grant, UCLA Office of Instructional Development for new course: “U.S. Intelligence Agencies in Theory and Practice” (\$20,000)
2006-07	UCLA Faculty Senate Research Grant (\$6,000)
2005-06	UCLA Faculty Senate Research Grant (\$3,000)
2004-05	UCLA Assistant Professor Career Development Award (\$20,000)
2004	Smith Richardson Foundation Junior Faculty International Security Research Award (\$60,000)
2002-03	Institute on Global Conflict and Cooperation, University of California (\$10,000)
2002-03	Richard Riordan Grant for Port Security Research (\$25,000)
2002-03	Teaching Innovation Grant, UCLA Office of Instructional Development (\$7,500)
2001-02	Center on American Politics and Public Policy Fellow, UCLA (\$11,250)
2001-02	UCLA Faculty Senate Research Grant (\$4,000)

Professional Service

Editorial Review Boards	<i>Intelligence and National Security</i> <i>Journal of Terrorism and Political Violence</i>
Reviewer	Cambridge University Press, Columbia University Press, <i>Intelligence and National Security</i> , <i>International Security</i> , <i>International Journal of Intelligence and Counterintelligence</i> , <i>International Studies Quarterly</i> , <i>Journal of Cold War History</i> , <i>Journal of Public Administration Research and Theory</i> , Longman Publishing, <i>Political Science Quarterly</i> , <i>Presidential Studies Quarterly</i> , Princeton University Press, Stanford University Press
Professional Association Leadership Positions	American Political Science Association Public Policy Section, Executive Committee (2005-06) American Political Science Association International Security and Arms Control Governing Council, (2007-08)
Steering Committee	American Assembly Next Generation Project on U.S. Global Policy and the Future of International Institutions (Columbia University, 2006-07)

Member	Princeton Project on National Security (foreign policy infrastructure & global institutions working group, 2004-05)
Member	Council on Foreign Relations (lifetime member) Pacific Council on International Policy American Political Science Association International Studies Association

UCLA Service

Fundraising: Faculty speaker at university events for major donors, including:

- Chancellor's Associates (October 2007)
- UCLA \$3 Billion Capital Campaign Celebration (April 2006)
- World Affairs Council and UCLA Club of Palm Springs (February 2006)
- Chancellor's Dinner Series (2004)
- UCLA Foundation Leadership Symposium, a weekend retreat held for top 100 Capital Campaign donors (2002)

University Faculty Executive and Advisory Committees

- Burkle Center for International Affairs (2006-present)
- International Institute (2000-05, 2007-present)
- Global Studies Program (2004-present)
- Transit Security Initiative, a joint research project with UCLA Department of Urban Planning, UC Berkeley Institute of Transportation Studies, and Mineta Transportation Institute (2004-05)

School of Public Affairs

- Faculty Executive Committee (2005-07)
- BA/MPP Joint Degree Committee (2005-07)
- Chair, 1-Year Executive MPA Curriculum Committee (2003-04)
- 1-year Executive MPA Degree Committee (2001-04)
- Nonprofit Survey Advisory Committee (2000-01)
- Co-Chair, Nonprofit Committee (developed winning proposal for \$1.6 million grant for nonprofit policy graduate curriculum, 1999-2000)

Department of Public Policy

- Admissions Committee (annual)
- Personnel Committee (2005-present)
- Academic Integrity Committee (2007-present)
- Faculty Executive Committee (2003-07)
- M.A. Thesis Awards Committee (2003-06)
- Curriculum Committee (2000-02)
- Branding Committee (2002-03)
- Faculty Search Committees (1999-2001, 2007-08)

Teaching

Undergraduate Courses

Global Studies Concepts and History
Global Studies Contemporary Issues
Introduction to Public Policy
U.S. Intelligence in Theory and Practice

Graduate Courses

Crisis Decision Making in U.S. Foreign Policy
M.A. Thesis Seminar
Public Management
U.S. National Security Policy

Recent Academic and Professional Talks (Selected)

Fletcher School of Law and Diplomacy, Tufts University, “Is a Rethink of the State Department’s Policy Planning Staff Possible?” April 2008.

Harvard John F. Kennedy School of Government, Women in National Security, “National Security Research and Careers,” April 2008.

International Studies Association Annual Meeting, Discussant, Panel on Domestic Intelligence Reform, San Francisco, March 2008.

Georgetown University Center for Peace and Security Studies, “Spying Blind,” September 2007.

New America Foundation, “Spying Blind,” September 2007.

New York University and Council on Foreign Relations Author Series, September 2007.

Woodrow Wilson International Center for Scholars, “Spying Blind,” September 2007.

American Political Science Association Annual Meetings, Roundtable, “The Politics of Intelligence Reform,” Chicago, August 2007.

University of California, Berkeley, Institute of International Studies, “Spying Blind: The CIA, the FBI, and the Origins of 9/11,” April 2007.

Lawrence Livermore National Laboratory, Z-Division, “Lessons Learned Analysis in Intelligence,” unclassified presentation, April 2007.

Columbia University School of International and Public Affairs, “Spying Blind,” January 2007.

Council on Foreign Relations, “Spying Blind,” New York, January 2007.

Office of the Director of National Intelligence, “Assessing Intelligence Community Performance,” Analytic Tradecraft Conference, Chantilly, Virginia, January 2007.

RAND and the Los Angeles Terrorism Early Warning Group, “Intelligence Sharing and Co-production,” Conference on Terrorism, Global Security, and the Law, Santa Monica, CA, October 2006.

National Academies of Science, Committee on a New Government-University Partnership for Science and Security, Western Regional Meeting, “Barriers to Studying U.S. Intelligence Agencies,” Stanford University, September 2006.

The American Assembly “Crafting Innovative Solutions for the Future: The New Institutional Architecture for an Age of Globalization,” University of Texas, June 2006.

Institute on Global Conflict, University of California, San Diego, Future of International Conflict and Cooperation Conference, San Diego, March 2006.

Harvard University, “September 11 and the Adaptation Failure of U.S. Intelligence Agencies,” Belfer Center for Science and International Affairs seminar series, John F. Kennedy School of Government, March 2005.

Stanford University, “Through the Looking Glass: September 11th and the Adaptation Failure of American Intelligence Agencies,” social science seminar series, the Center for International Security and Cooperation, October 2004.

Other

Co-founder, The Harvard-Radcliffe Women’s Leadership Project, 1988-present

The Project’s cornerstone event is an annual “idea incubator” workshop that joins Harvard undergraduates with top women in business, academia, and government. Spin-off projects include national and international women’s leadership conferences for high school students, women’s mentoring networks, and publications, including the first *Women’s Guide to Life at Harvard* (2001).

Selection Committee, the Terrie Bloom Harvard Women’s Leadership Awards, given annually to one outstanding woman of any profession in the United States and one Harvard undergraduate, 1997-2005.

Personal

Raised in Louisville, Kentucky

Languages: Mandarin Chinese, French

Married, with three children (ages 10, 8, and 5)